



Summer of Fun

The nation unlocks?

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Agenda



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Q&A Panel

Thank you for joining!

We will begin the webinar shortly.

You can **ask questions** on the control panel.

If we don't have time to answer all the questions, **we'll follow up** later.

Supporting materials will be available.



The channel perspective

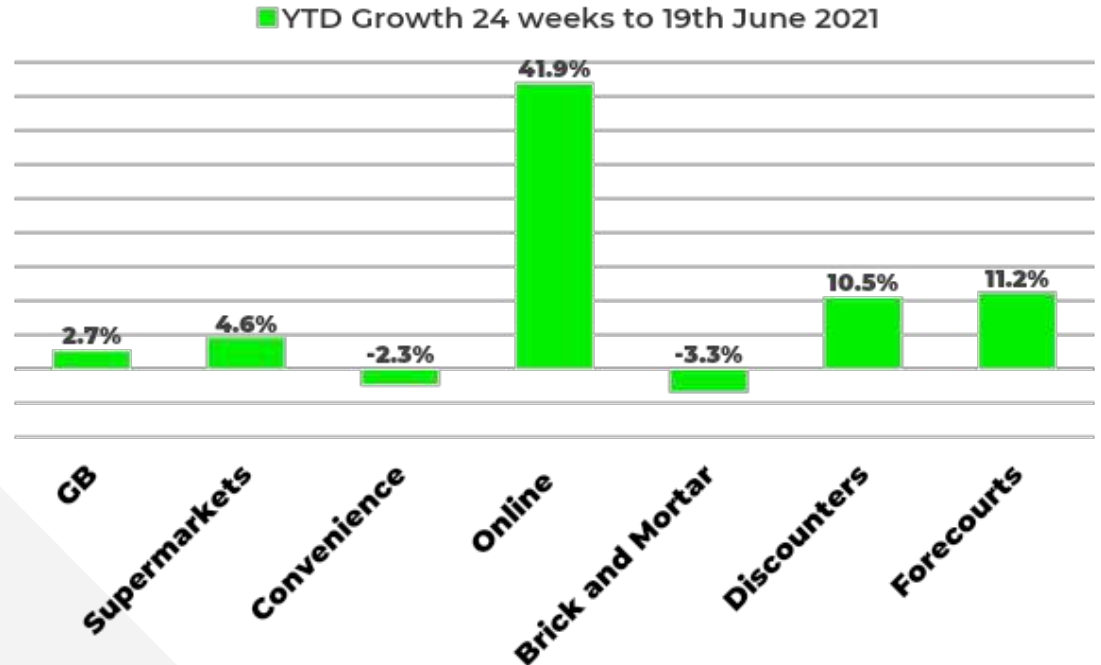
What will shape the retail landscape?



FMCG growth in 2021 shows a channel shift away from stores to online

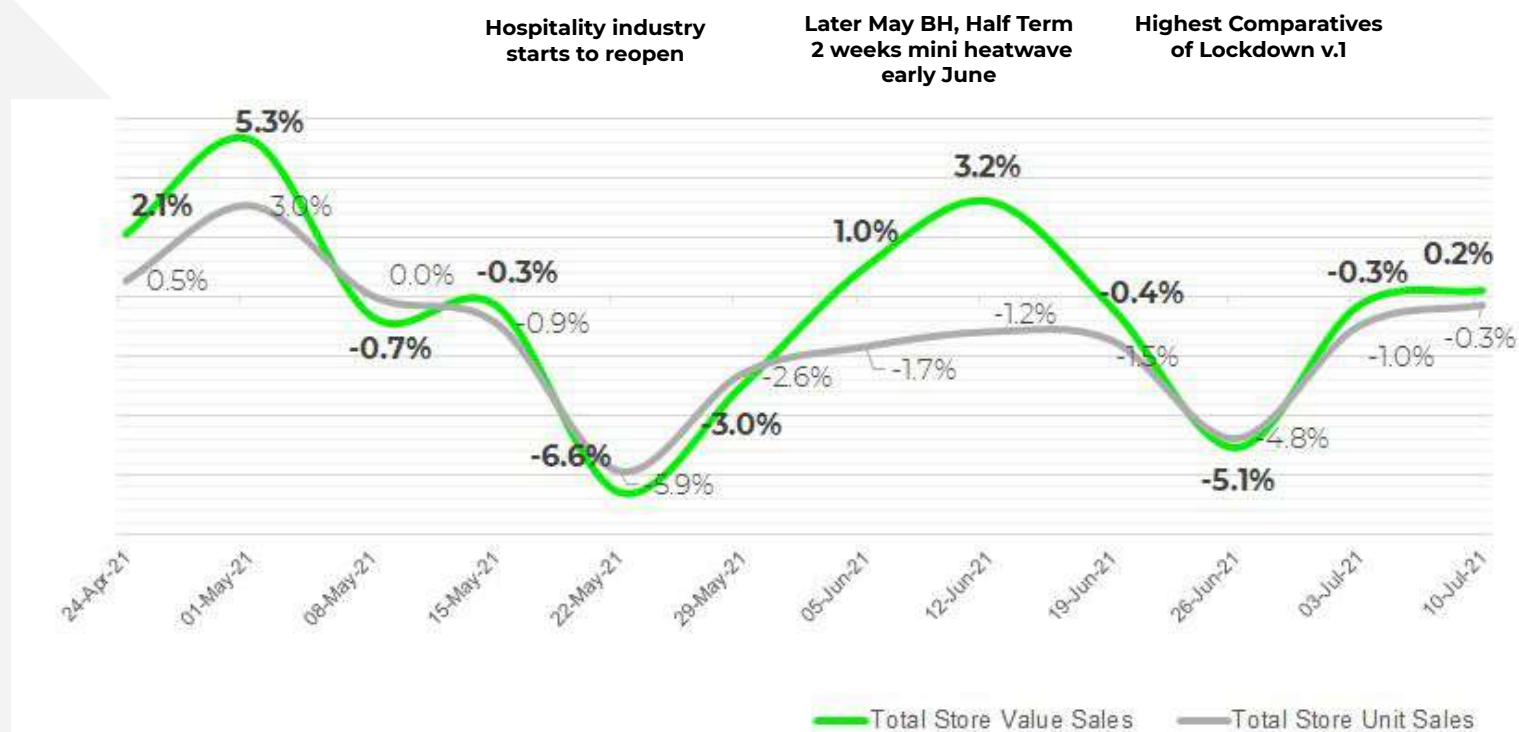
+9.5% growth v 2019

Over £1b every 4 weeks shifting to food retailers



*Supermarkets include Online Dark Stores, Depots and Picking stores

The next tipping point is end of July when the nation fully unlocks



How will we shop in the future ? 4 channels expected to grow share

Online

- 4 in 10 households could be regular shoppers
- All cohorts and all categories
- Smaller baskets

Discounters

- New formats as well as new stores
- Driving frequency of visit as well as bigger baskets

Convenience

- Lifestyle as well as Location
- `Little and Often` returns post pandemic
- Next generation of stores will blend local, weekly shopping, with e-commerce, food to go and food service

Value Retail

- Retail Parks become destination for leisure, non food and non edible grocery
- Alternative to Superstores for Ambient and Frozen FMCG



Stores will need to innovate to be relevant, distinct and memorable



Retail Reset - structural change will now accelerate

- Multi Channel Grocery retailing
- Diversification by Supermarkets
- Making stores more efficient / reducing costs
- Growth in Leisure, Lifestyle and Experiences
- Personalisation of Product and Preferences, Digital Reward programmes
- New Business Models e.g Subscription services
- Technology as a competitive advantage
- Industry consolidation

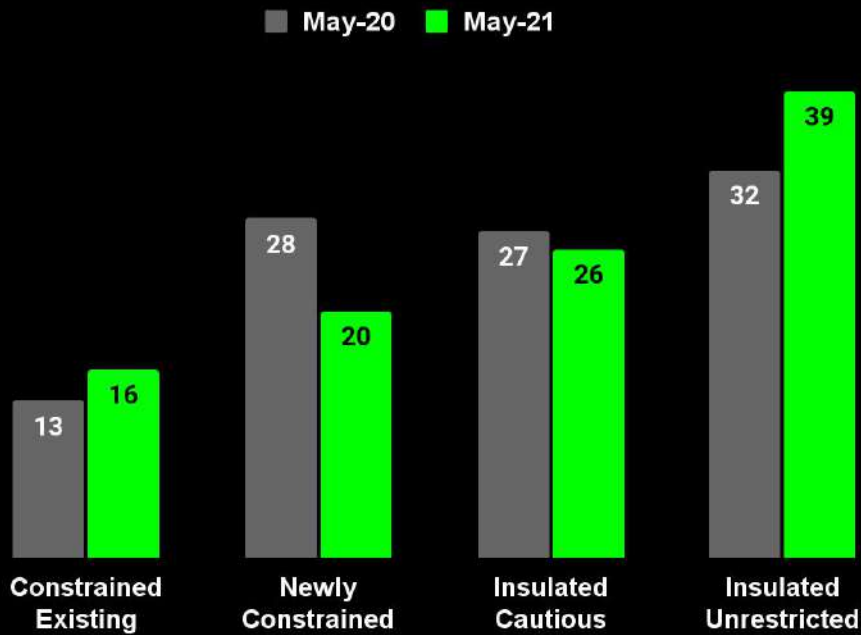
 Technology will improve the shopping experience by making stores more convenient



Consumer Reset:

Engaging with shoppers
in the “new normal”

Shoppers bounce back post-Covid but caution remains



41% of all shoppers are **watching their spend more** now than before Covid

20% can only **afford the basics**

However, **two-thirds** claim to **live comfortably**

Cautious optimism results in balance of value vs. spend

Engaging with **Value Seekers**

- Use **price promotions** and **basket discounts** to attract savvy shoppers
- **Promotions & recommendations** key for to drive awareness and trial of NPD
- Shoppers seek **value proposition** when trying new products

Where shoppers will **flex spend**

Top **attributes** shoppers are prepared to pay more for:

- Free range meats/eggs/Freedom foods
- Locally made (craft- artisan) products
- Products made/produced in Britain

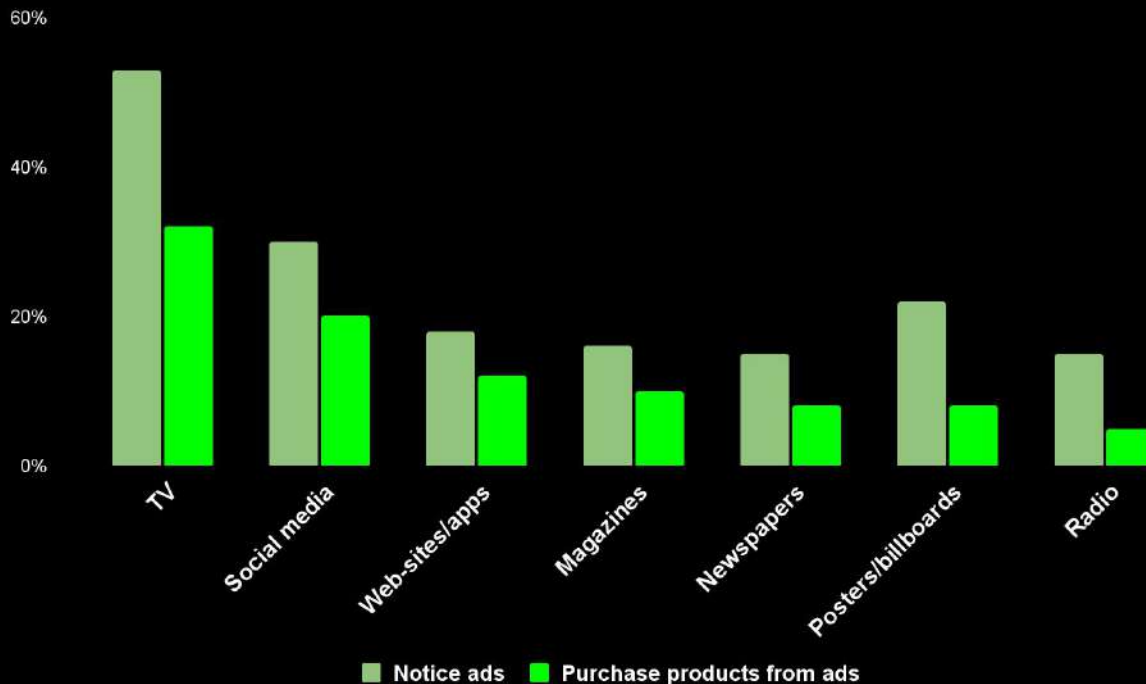
Branded growing ahead of OL → **Trust**

▶▶▶ **Provenance, Local & Unique**

How to reach your shoppers

TV and Social Media are most effective at converting shoppers from ads

Which forms of media do you...



43% of shoppers read **emails from retailers**

TV advertising is #1 for **NPD**

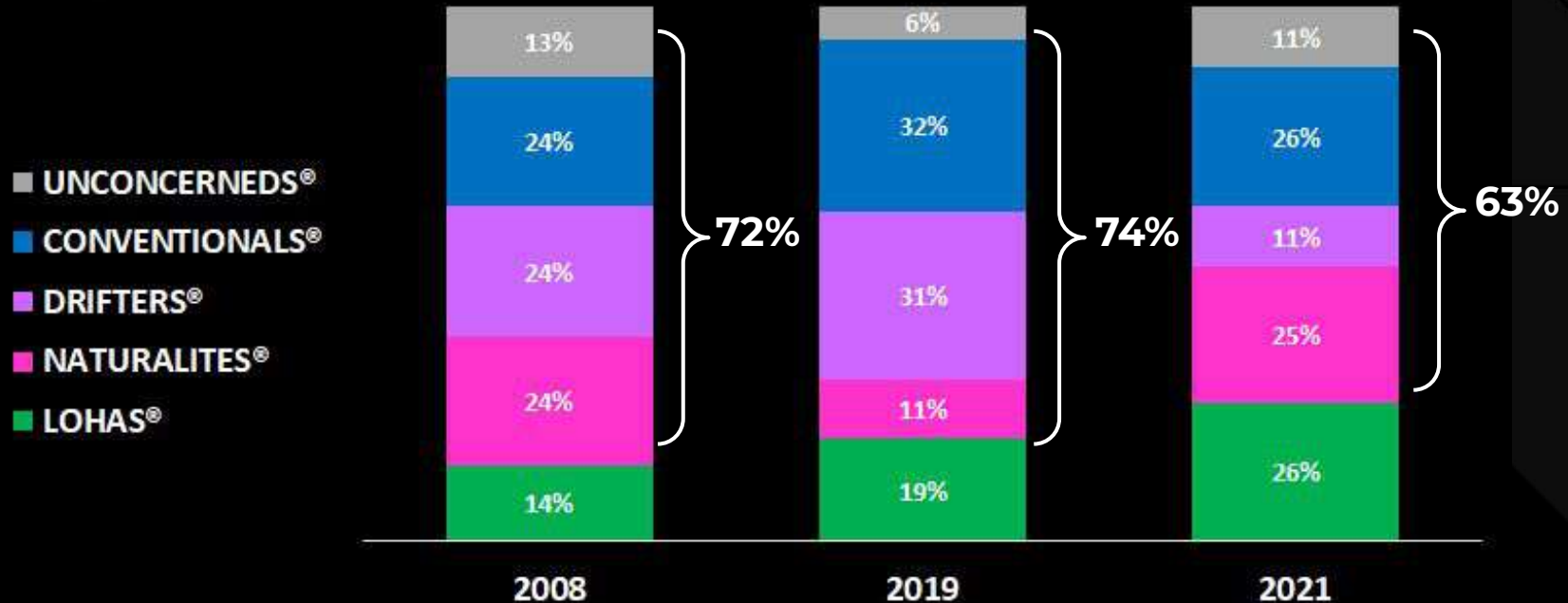
Three-quarters of shoppers use **social media** daily

Half of shoppers are **online** more than **21+ hrs** per week

Shoppers seek companies with aligned values

LOHAS account for over a quarter of the population representing an opportunity to engage on sustainability

Change in GB Sustainability Profile - % of Households

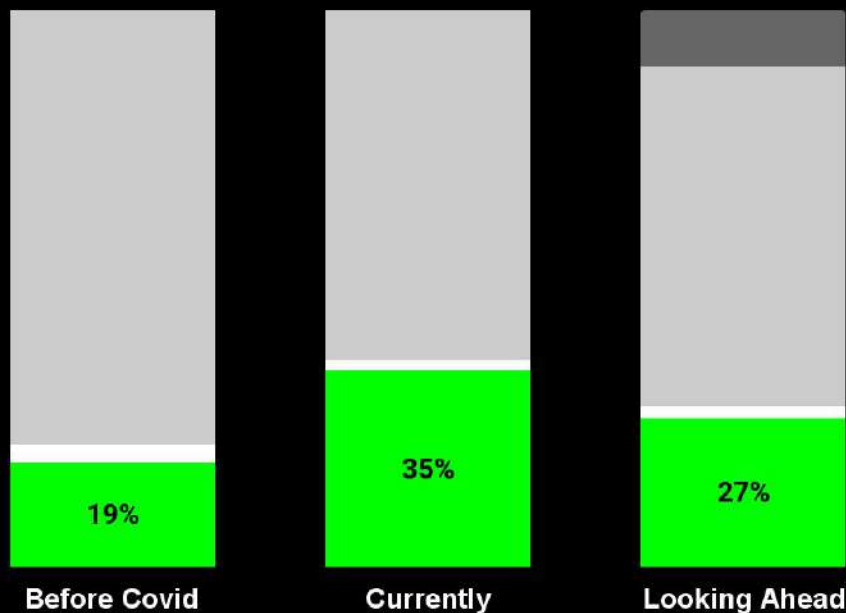


Looking ahead, lockdown trends that stick

Shoppers will work from home more, continue to bake and cook keeping spend in FMCG

Working from home trends:

■ Unsure ■ Not at all ■ Once or twice per month ■ At least once per week



28% of at home meal occasions during Covid will **remain at home**

Baking and experimenting with **new recipes** will continue

A THIRD of shoppers plan to buy **on-the-go** food from Supermarkets

70% planned to **stay in the UK** for summer holidays

What can we expect from consumers

Summary

- Balancing **cautious optimism** will be a priority
- Shoppers want to support companies with **aligned values**
- Knowing where and how to **effectively reach** shoppers will drive awareness & spend
- Some lockdown trends will **stick!**

Opportunity

- **Provenance & Sustainability** are other ways to engage with shoppers apart from value focus
- Optimise **media spend** on the right channels and platforms to effectively reach shoppers
- **At home meal occasions** are here to stay
- **OTG** occasion in supermarkets is key, particularly at lunchtime



A woman with dark hair tied back, wearing a light blue button-down shirt, is standing in a supermarket aisle. She is holding a white, round container in her hands and looking upwards and to the right with a thoughtful expression. The aisle is filled with various products on shelves, and the background is slightly blurred. The image is set against a dark background with a diagonal split.

Category Reset:

Starting from a new base

Summer of Fun?

19th July

“Freedom Day” in England for the lifting of restrictions

Sport

31m viewers of the Euro 2020 final

Reset of fun

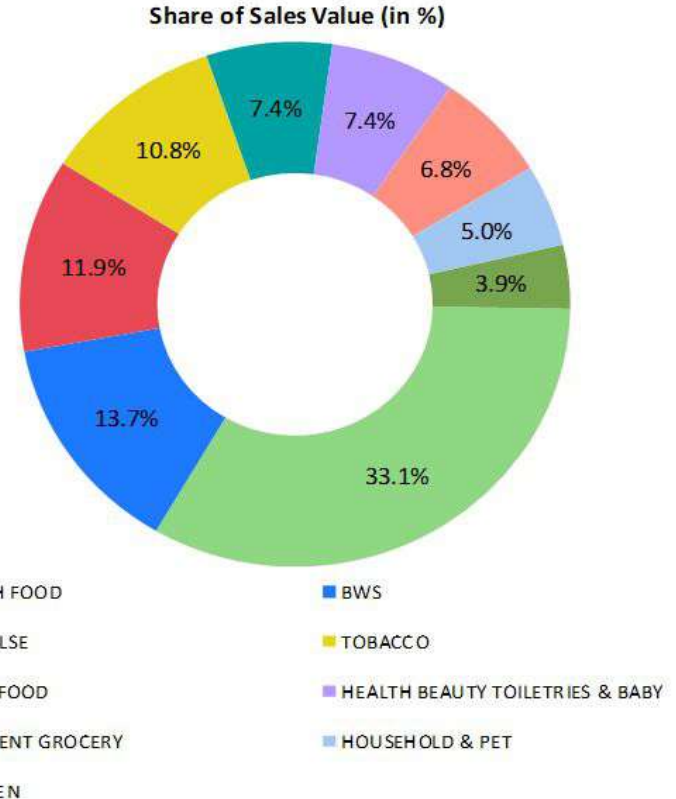
Back to the office and staycations



Categories are starting to reset after an unprecedented year

Total Coverage | Super-category Growth and Importance | Value | Latest 4 weeks vs 2YA

	Value (in £M)	Chg. Value (in £M)	% Chg. Value (in %)
Total	12429.3	985.1	8.6
FRESH FOOD	4120.0	214.5	5.5
BWS	1700.5	309.8	22.3
IMPULSE	1480.9	110.8	8.1
TOBACCO	1338.4	232.7	21.0
NON FOOD	918.4	-5.2	-0.6
HEALTH BEAUTY TOILETRIES & BABY	916.6	-6.2	-0.7
AMBIENT GROCERY	841.2	39.5	4.9
HOUSEHOLD & PET	626.7	38.8	6.6
FROZEN	486.7	50.2	11.5



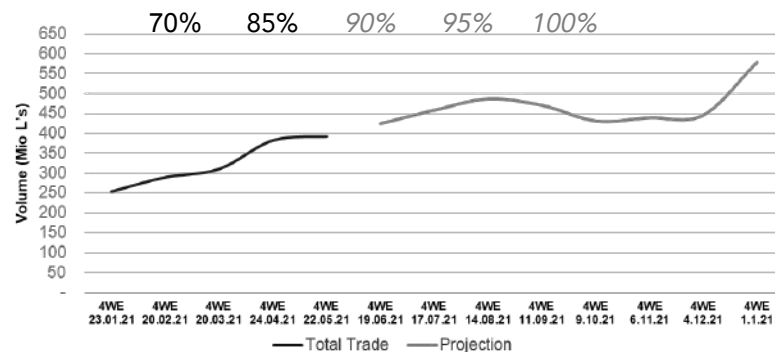
Source: NielsenIQ Scantrack Data to WE 03.07.21

Off Trade continues to thrive as the On trade opens up

- Total Market Total Alcohol £ sales are **-30%** in the latest MAT
- Over **75%** of £ spent on Alcohol have been in the Off Trade over the last year
- In May, volume Sales reached **85%** of 2019 levels
- As restrictions are removed volume and value will continue to shift out of retailers
- Assuming reaching 2019 sales volumes by August would see the Total of 2021 volume surpass last years sales by **3%**

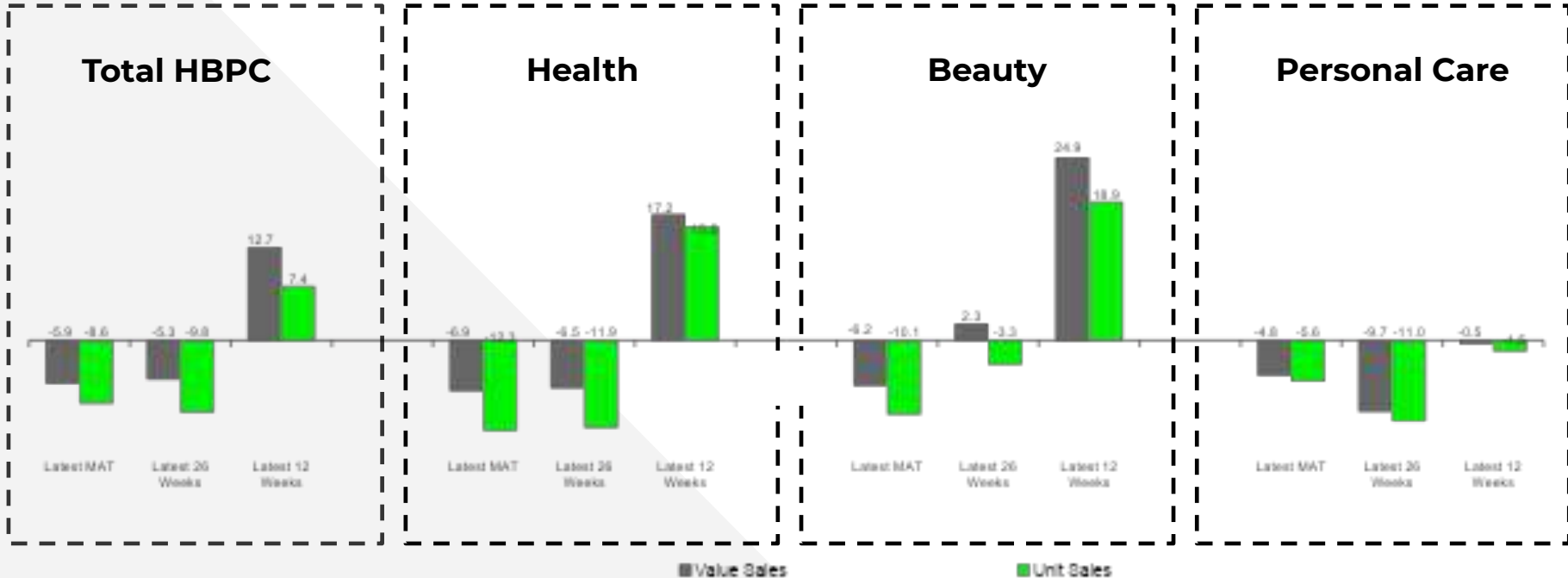


Total BWS - Total Trade % of 2019 sales



Health & Beauty categories begin recovery as the country unlocks

Total Coverage | HBPC – Mega Categories | Value & Unit % Change vs YA | MAT TY , L26 W & L12 W vs YA





On-the-Go

£6.1bn

(-5.6%, -£356m)

*Total FMCG, MAT to 26.06.21**

Worth **3.8%** of
FMCG Sales. Down
from **4.8%** pre- COVID

What can we expect from category?

Summary

- **A shift back.....**
- **but catering for the at home occasion remains significant**
- **A Summer of celebration and reconnection to continue with people holidaying in the UK**
- **Health and Beauty to surge for good... and bad**
- **Uncertainty continues with COVID cases and a changing retail environment.**

Opportunity

- Products and categories that dipped can be rekindled. 19.3m occasions weekly to pitch to OTG
- There will be a shift of Alcohol spend back to the on trade, but the summer offers plenty of room to defend.
- H&B comes back into the spotlight and will drive YoY growth for many retailers
- Speed of change remains critical, with legislation creating further variables



▶ The channel perspective

Don't give up on stores - **the future is omnichannel**



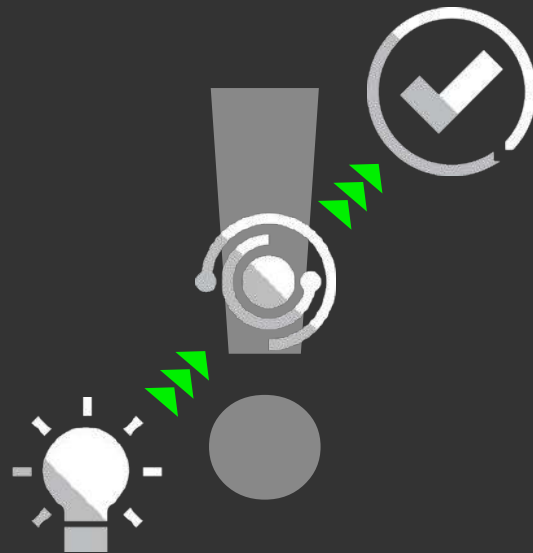
▶ Consumer reset

Cautious optimism from consumers



▶ Category reset

Innovation: adapt and **change quickly**





Q&A Panel



Thank You.